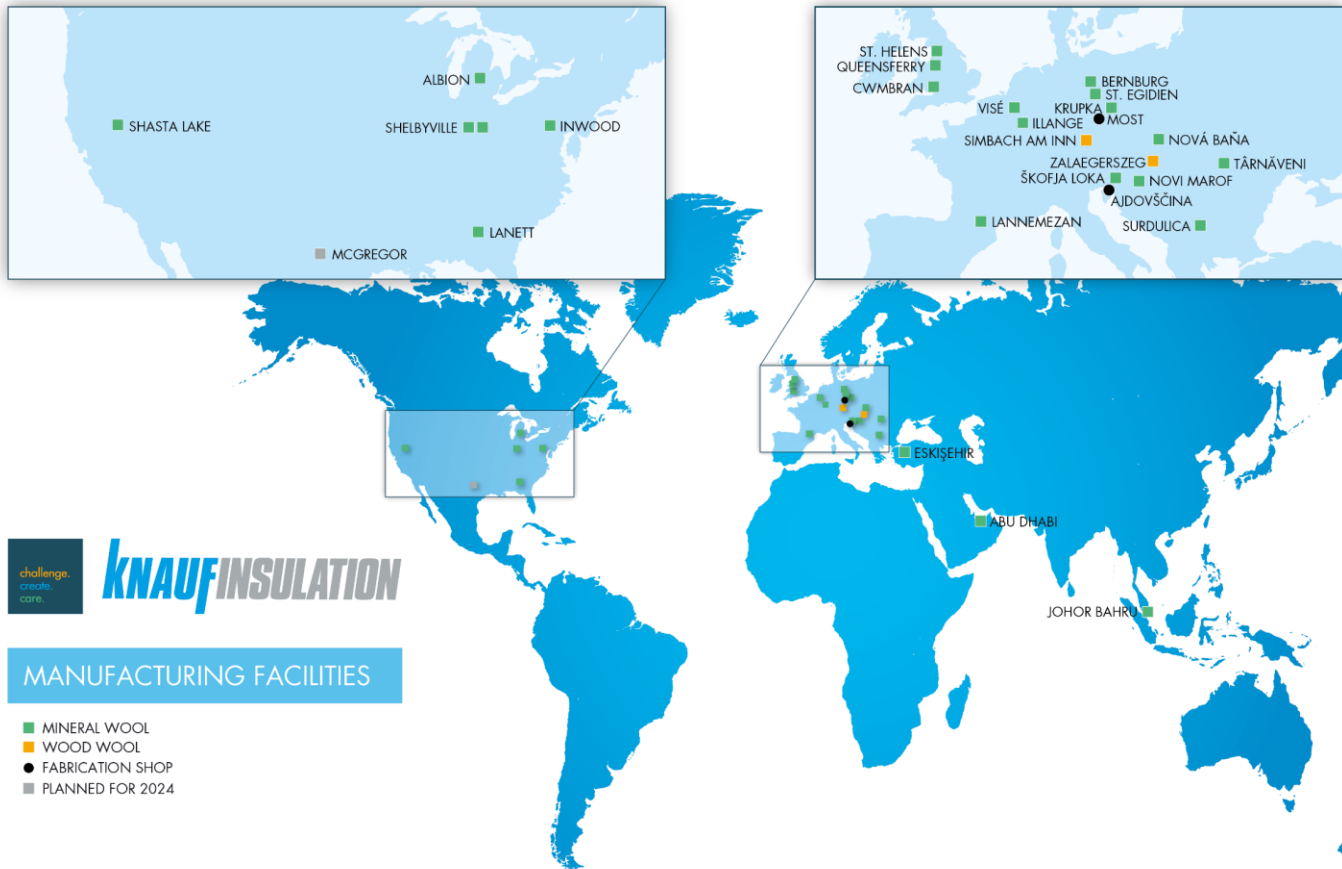


FOR A BETTER WORLD

Keeping track of sustainability in a
politically changing environment





+40 years of experience in the insulation industry

Nearly 6,000 employees in more than 40 countries

28 manufacturing sites in 15 countries

+ €2.5 bn turnover in 2022

We Have Made Commitments to Show How the Goals Will Be Achieved

**FOR A
BETTER
WORLD**

WE HAVE 4 LONG-TERM GOALS FOR A BETTER WORLD defined by 11 commitments

ENSURE OUR COMMUNITIES & PEOPLE THRIVE SAFELY.

- We are committed to zero harm and building a culture of health, safety and wellbeing.
- We will have the most engaged employees and committed and focused leaders in our industry.
- We will build on the diversity that has made the company such a success.
- We will be a positive force in the communities where we work.



MINIMISE THE IMPACT OF OUR PRODUCTS AND PLANTS.

- We will aim to deliver net zero embodied carbon products & solutions
- We are committed to reduce environmental footprint of the entire organization beyond embodied carbon.



DO MORE WITH LESS.

- We will find ways to use resources that have minimal environmental impact.
- We will send zero waste to landfill.
- We will reduce the environmental impact of our packaging



MAKE BUILDINGS FIT FOR THE FUTURE.

- We will continue to innovate and create new eco-friendly solutions.
- We will continue to campaign for efficient, safer, sustainable buildings that are fit for the future, including our own buildings.



EACH COMMITMENT HAS CLEAR TARGETS FOR 2025

Our Goals



SCOPE 1
Direct emissions



SCOPE 2
Indirect emissions
(owned)



SCOPE 3
Indirect emissions
(not owned)

Emissions

NET ZERO

CO₂ emissions
(scope 1, 2, 3)
BY 2045

Sustainability by Knauf

-50%

Reduction of CO₂
emissions (scope 1 & 2)
BY 2032

-30%

Reduction of CO₂
emissions (scope 3)
BY 2032

Our contribution & challenges towards climate neutral Europe

- Insulation, part of the solution => increasing manufacturing capacities ⇔ **challenge for absolute targets**
 - Scope 1 & 2 - **Technology Transition** with >10 years hundreds million-euro investment plan. A revolution !
 - **Short term**: CI, product design, renewable electricity ...
 - **Scope 3**: resource, circularity (C&D mineral wool waste), transport ...
- The transition needs to make sense, **economically**. Clear **EU decarbonization roadmap** (targets, carbon price, regulations new & reno ...) is missing. Front runners is important, but mainstream built environment is key to achieve carbon neutrality
- **EPDs** make the connection between manufacturers and market. With other commitments & reports (CDP ...) it is the opportunity to valorize and quantify our contribution.